# <u>UC San Diego</u>

JACOBS SCHOOL OF ENGINEERING Master of Advanced Study

# Architecture-based Enterprise Systems Engineering Leadership Program

# VISION

The rapid growth of the

Internet and information technology has altered the demands and possibilities for competitive Advantage and enhanced productivity for enterprises, both defense and commercial.

Successful organizations have embraced a holistic, Enterprise-wide strategy that facilitates evolutionary change in processes and functions to better respond to the complex and event-driven environments in which they are forced to compete.

The Master of Advanced Study in Architecture-based Enterprise Systems Engineering bridges the gap between engineers and managers, helping engineers gain a better understanding of management essentials coupled with a broadened view of Systems engineering disciplines that enable a more holistic approach to problems of the enterprise.

Program graduates should be well-prepared to assume a leadership role in enabling their organizations to respond innovatively to the challenges of the dynamic, competitive and Event-driven environment.

ENHANCE AND BROADEN LEADERSHIP SKILLS TO ENABLE GREATER CONTRIBUTION TO FUTURE CORPORATE STRATEGY

# DEVELOP A COMPREHENSIVE AND BALANCED UNDERSTANDING OF COMPLEXITY AND THE TOOLS FOR BUILDING EFFECTIVE ENTERPRISE SYSTEMS.

Learn the role of enterprise architecting in bridging management and engineering practices to develop effective corporate strategy.

Understand program and project management approaches to dealing with challenges of complex large scale enterprise systems and unexpected complex events.

Apply state-of-practice knowledge spanning enterprisewide systems engineering methods and processes for modern, distributed decision support systems.

Gain hands-on experience as an enterprise architect and engineer in a program-long team-based project.

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# Architecture-based Enterprise Systems Engineering Leadership Program

Master of Advanced Study Degree

# ABOUT THE MASTER OF ADVANCED STUDY

The MAS in Architecture-based Enterprise Systems Engineering is a degree conferred by the University of California, San Diego. Courses are taught by faculty in the Jacobs School of Engineering and Rady School of Management, with guest lecturers from other leading universities and industry.

This high-quality degree program is designed for engineering professionals. Students are able to continue full-time employment while participating in the program. Classes are held primarily on Fridays and Saturdays from 8 a.m. to 5 p.m. and meet every other week with one Wed-Sat workshop per quarter.

# WHO SHOULD APPLY

The program is intended for senior engineers and engineering managers who want to build leadership and management skills, enhance strategic thinking and decision making through enterprise architecting tools, and improve opportunities for personal career growth.

# **DISTANCE LEARNING**

A portion of the program is available in an online synchronous distance learning format for those not able to attend classes locally. Review and approval from the faculty director is required prior to admission. Online coursework must be completed synchronously with the in-class students. Distance students are required to attend one four-day class each quarter in La Jolla, and return in August to present their capstone projects.

## HOW TO APPLY

Visit JacobsSchool.ucsd.edu/MAS/AESE/ for complete application procedures.

# FACULTY DIRECTORS



Hal Sorenson Professor Emeritus Mechanical and Aerospace Engineering



Jon Wade Professor of Practice Mechanical and Aerospace Engineering

### COURSEWORK

The MAS in Architecture-based Enterprise Systems Engineering is a 42-unit degree to be completed in one year of study. Courses are offered sequentially over four consecutive quarters, beginning in the Fall. The curriculum consists of 9 courses and a capstone team project, which is conducted throughout the execution of the program.

#### FALL QUARTER

#### **Essentials for Business Practice**

This course is an introduction to the foundations of strategic thinking, structures of finance and investment planning, and business operations and marketing.

#### Leadership Skills, Values and Teambuilding

The process of understanding self and others, emotional intelligence, and group dynamics through team building as well as applying influence and collaboration in various situations will be examined.

#### Complexity and Large-scale Systems

Students will explore the bases of system and event complexity and learn how to review case studies such as The Beer Game and The Oceans Observatory Initiative. Overview of the essentials on managing complex projects, iterative and spiral development, agile and plandriven development, and the phases of enterprise transformation.

#### WINTER QUARTER

#### **Enterprise Architecting**

Develop architecture frameworks while working with enterprise architecting. Emphasis on cases as well as ontologies and domain models. Look into Service-Oriented Architectures (SOA) in terms of infrastructure (Enterprise Service Business, Registry and Repository) and security.

#### Engineering Essentials for Open, Distributed Systems

Implement systems by utilizing business-driven development software tools, model driven architecture and design tools, and business process modeling tools. Learn to understand the fundamentals of architecture evaluation and participate in exercises in domain modeling and architecture development.

#### Modeling, Simulations & Analysis

This course looks into architecture descriptions and modeling languages, discrete event dynamic systems, and SOA and IT governance. Examine colored petri nets, and the process of analyzing and executing architectures.

#### **SPRING QUARTER**

#### Patterns for Enterprise Architecting

Introduction on implementing pattern concepts and their use for enterprise integration and enterprise "chat." Develop various service patterns, event-driven architectures, and complex event processing.

#### **Decision and Risk Analysis**

Explore human decision making and investment planning. Define the real option investment valuation and compete on analytics while looking at risk and utility theory and multi-attribute utility theory (MAUT).

#### Managing Stakeholder Relationships

Students will learn how to build and leverage business relationships and create business development strategies. Acquire the techniques for writing winning proposals and learn to strategize in account planning.

#### **Capstone Team Project**

The capstone team project will be conducted throughout execution of the program. A topic will be selected during the first quarter of enrollment and will be worked on in conjunction with industrial partners.